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**From:** Ferguson, Lincoln [ferguson.lincoln@epa.gov]  
**Sent:** 5/22/2017 11:30:28 PM  
**To:** Dravis, Samantha [dravis.samantha@epa.gov]  
**Subject:** Fwd: Resource Bank Notecard  
**Attachments:** Resource Bank Heritage Foundation 5-11-17.docx; ATT00001.htm

Sent from my iPhone

Begin forwarded message:

**From:** "Ferguson, Lincoln" <ferguson.lincoln@epa.gov>  
**Date:** May 10, 2017 at 5:33:11 PM EDT  
**To:** "Bowman, Liz" <Bowman.Liz@epa.gov>, "Graham, Amy" <graham.amy@epa.gov>, "Wilcox, Jahan" <wilcox.jahan@epa.gov>  
**Subject:** RE: Resource Bank Notecard

Hopefully this works...otherwise something is wrong with my email.

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**From:** Bowman, Liz  
**Sent:** Wednesday, May 10, 2017 5:28 PM  
**To:** Ferguson, Lincoln <ferguson.lincoln@epa.gov>; Graham, Amy <graham.amy@epa.gov>; Wilcox, Jahan <wilcox.jahan@epa.gov>  
**Subject:** RE: Resource Bank Notecard

I think you forgot the attachment?

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**From:** Ferguson, Lincoln  
**Sent:** Wednesday, May 10, 2017 5:14 PM  
**To:** Graham, Amy <graham.amy@epa.gov>; Bowman, Liz <Bowman.Liz@epa.gov>; Wilcox, Jahan <wilcox.jahan@epa.gov>  
**Subject:** Resource Bank Notecard

Here is the Administrator's speech card for tomorrow.

Thanks,  
Lincoln

**Lincoln Ferguson**  
Office of Public Affairs  
(202) 564-1935  
U.S. EPA

**40<sup>th</sup> Annual Resource Bank Meeting**  
***Friday, 5/11 7:30pm***  
***The Broadmoor***

**Length:** 10 min. remarks, 25 min.  
discussion

**Audience:** approx. 500 leaders, influencers,  
policy experts

**Introduction:** Becky Norton Dunlop;  
*Ronald Reagan Distinguished Fellow,*  
*Policy Promotion*

*Also invited:*

*\*Gov. Matt Bevin*

*\*Rep. Jim Jordan*

*\*Rep. Mark Meadows*

*\*Sen. Mike Lee*

**Run of Show:**

- 5:30pm – Doors open
- 6:10pm – Video begins
- 6:42pm – Rep. Jordan gives remarks
- 6:52pm – Rep. Jordan discussion
- 7:08pm – Genevieve Wood  
introduces Becky Norton Dunlop
- **7:10pm – BND introduces YOU**
- **7:14pm – YOU give remarks**
- **7:24pm – John Malcolm moderates  
discussion**
- 7:50pm - Closing

**Media:** Closed press.

## **Deliberative Process / Ex. 5**

Message

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**From:** Konkus, John [konkus.john@epa.gov]  
**Sent:** 3/8/2017 12:32:12 PM  
**To:** Dravis, Samantha [dravis.samantha@epa.gov]  
**Subject:** RE: Draft speech  
**Attachments:** CERA Speech Card.docx

Here's the updated card...

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**From:** Dravis, Samantha  
**Sent:** Wednesday, March 8, 2017 7:23 AM  
**To:** Konkus, John <konkus.john@epa.gov>  
**Subject:** RE: Draft speech

Can you make sure in the AM meeting that SP knows my edits have been incorporated

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**From:** Konkus, John  
**Sent:** Wednesday, March 8, 2017 7:18 AM  
**To:** Dravis, Samantha <dravis.samantha@epa.gov>  
**Subject:** RE: Draft speech

Holding

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**From:** Dravis, Samantha  
**Sent:** Wednesday, March 8, 2017 7:17 AM  
**To:** Konkus, John <konkus.john@epa.gov>  
**Subject:** RE: Draft speech

I have edits to this, hold tight.

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**From:** Konkus, John  
**Sent:** Tuesday, March 7, 2017 7:45 PM  
**To:** Dravis, Samantha <dravis.samantha@epa.gov>  
**Subject:** Draft speech  
**Importance:** High

Samantha: Here it is...attached.

## **Deliberative Process / Ex. 5**

Message

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**From:** Bennett, Tate [Bennett.Tate@epa.gov]  
**Sent:** 11/7/2017 5:41:56 PM  
**To:** Ferguson, Lincoln [ferguson.lincoln@epa.gov]  
**CC:** Jackson, Ryan [jackson.ryan@epa.gov]; Dravis, Samantha [dravis.samantha@epa.gov]; Gunasekara, Mandy [Gunasekara.Mandy@epa.gov]; Dominguez, Alexander [dominguez.alexander@epa.gov]; Gordon, Stephen [gordon.stephen@epa.gov]  
**Subject:** SIGMA Conference Presentation - Wednesday, November 8, 2017  
**Attachments:** SIGMA OPE Memo.docx

Please see attached backgrounder for the Administrator's visit with SIGMA (now) this Friday AM. The backgrounder includes a list of issues of

**Deliberative Process / Ex. 5**

# Deliberative Process / Ex. 5

Thanks all!

Elizabeth Tate Bennett  
Associate Administrator for Public Engagement & Environmental Education  
Office of the Administrator  
U.S. Environmental Protection Agency  
(202) 564-1460  
Bennett.Tate@epa.gov

TO: Administrator Pruitt  
FROM: OPE  
CC: Ryan Jackson  
RE: Chicago, IL  
DATE: November 9, 10, 2017  
ATTIRE: Business

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**Background:** The Society of Independent Gasoline Marketers of America (SIGMA) represents 260 corporate members that command nearly 50 percent of the petroleum retail market. Marketers are the "middleman" between the company that refines the petroleum products and those that either use them or market them at retail prices. The marketer, however, often owns the gasoline being sold, and the station it is being sold to, but allows an operator to lease the store.

Example members include: QuickTrip, Pilot Travel Centers LLC, Parkland Fuels, The Hartley Company, Lykins Energy Solutions, RaceTrac Petroleum, Inc., Tom Thumb Food Stores, Miller Oil Company, Inc., CarterEnergy, a Division of World Fuel Services, Yesway, Young Oil, Inc.

**Attendees:** Roughly 300

**Introducing you during fireside chat:** Brad Puryear, General Counsel Mansfield Energy, Gainesville, GA.

**Brad's Proposed List of Questions:**

- We all have in our minds what we *think* the EPA does and what your role is as Administrator, but what really defines your position?
- What is the full scope of the EPA?
  - Air and water quality, various specific environmental issues
  - Regulation/deregulation
  - Policy making and ensuring fair and effective enforcement of existing federal laws
  - All forms of energy (petroleum, renewable, nuclear, etc)
  - Human health (protect from significant risk)
- What led you to decide to serve in the role?
- You have a unique perspective of the EPA, as a private citizen, a state official and now as the leader of the agency– What have you found most surprising about the role/function of the EPA?
- What is the most common misconception that the public has about the agency?
- Regarding laws and regulations (two different things)
  - First discuss the difference of federal law vs. regulation (where does each originate, who enforces, easier process vs. harder process)
  - Once a law is on the books, it's usually a broad scope – how does something like that work when it moves to the agency level? Who is responsible for the interpretation of that law into agency policy?

- What do you see as EPA's role? Is the Agency a resource for industry, one that guides and facilitates compliance with environmental regulation? Or is the primary role to enforce environmental laws and policies?
- With each administration, different philosophies come into play at the various agencies – how much oversight does an administration have at an agency like the EPA? And do you see the courts adapting to different EPA philosophies?
- What strikes you as the biggest challenge facing the EPA? And the biggest opportunity?

## Renewables

- How sensitive is the EPA to the blend wall and how does the agency measure it?
- Biodiesel, bio-gas, other bio fuels
  - Do you see a future to drive homogenization of transport fuels to lessen regional and seasonal blends? (it would lower costs and help in crises situations)

## Agency Interaction

- State interactions
  - How does the EPA work with individual state organizations?
    - Example: How does the EPA interact with organizations like the California Air Resources Board, the Oklahoma Water Board, Texas Water Development Board, or the Virginia Air Pollution Control Board?
  - What is the historical relationship that the EPA has had with states? Do you foresee more/less latitude with those relationships under your tenure?
  - Are there other ways in which the EPA and State Agencies work collaboratively?
  - When it comes to enforcement philosophies, do you see a partnership with state agencies/policies that could relieve a bit of the process?
    - Example: New York has both federal and state inspectors for the same tanks – is there a way to make those dual inspections less of a frustration for companies?
- International
  - Global issues seem to be more top of mind in recent years – do you as EPA Administrator work with your contemporaries from other countries on issues?

## Wrap Up

- The EPA will be around long after this and many more administrations – what kind of institutional knowledge would you like to leave for those future administrations?
- How can we as an industry be of assistance to the goals of the EPA?



Message

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**From:** Bennett, Tate [Bennett.Tate@epa.gov]  
**Sent:** 11/1/2017 7:56:59 PM  
**To:** Ferguson, Lincoln [ferguson.lincoln@epa.gov]  
**CC:** Jackson, Ryan [jackson.ryan@epa.gov]; Dravis, Samantha [dravis.samantha@epa.gov]; Hupp, Millan [hupp.millan@epa.gov]; McMurray, Forrest [mcmurray.forrest@epa.gov]; Ford, Hayley [ford.hayley@epa.gov]  
**Subject:** Memo- Philanthropic Roundtable Address  
**Attachments:** Philanthropic Roundtable.docx

Please see attached memo for the Administrator's binder on background/suggested themes for his Philanthropic Roundtable remarks tomorrow. Andrew Bremberg might join him/ introduce him and other speakers during their fly-in include: Kellyanne Conway, Ajust Pai, Scott Gottlieb, Marc Short, Neomi Rao. We bumped his slot up so he can also attend the Federal Reserve Rose Garden Ceremony tomorrow. Let me know if you all have any questions. -Tate

TO: Administrator Pruitt  
FROM: OPE  
CC: Ryan Jackson  
RE: Philanthropic Roundtable Speaking Engagement  
DATE: November 2, 2017

### **What is it?**

You are scheduled to speak before a 20-person, invitation-only lunch with the Board of the Philanthropic Roundtable. This 501 (c ) 3 is a spinoff of the Koch's DonorsTrust and Donors Capital Fund, two "donor-advised funds" that create separate accounts for individual donors, who then recommend disbursements from the accounts to different non-profits.

**Other speakers today at the EEOB (you are their lunch speaker which is why this is offsite):** Kellyanne Conway, Ajust Pai (FCC Chair), Scott Gottlieb (FDA Commissioner), Marc Short, Neomi Rao

**Introducing you:** Andrew P. Bremberg who currently serves as [ HYPERLINK "https://en.wikipedia.org/wiki/Executive\_Office\_of\_the\_President" \o "Executive Office of the President" ] and the Director of the [ HYPERLINK "https://en.wikipedia.org/wiki/United\_States\_Domestic\_Policy\_Council" \o "United States Domestic Policy Council" ] for POTUS

### **Principles they would like to discuss:**

- Philanthropic freedom is essential to a free society
- A vibrant private sector generates the wealth that makes philanthropy possible
- Voluntary private action offers solutions for many of society's most pressing challenges
- Discuss opportunities for foundations to protect and strengthen free society in the current policy environment

### **Representatives of the following organizations will be present:**

- Bradley Foundation
- Weinberg Foundation
- Lovett and Ruth Peters Foundation
- Randolph Foundation
- Adolph Coors Foundation

- The Kovner Foundation
- John Templeton Foundation
- William and Flora Hewlett Foundation

Message

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**From:** Kime, Robin [Kime.Robin@epa.gov]  
**Sent:** 7/24/2017 6:36:29 PM  
**To:** Dravis, Samantha [dravis.samantha@epa.gov]  
**Subject:** FYI: submitted to Liz (nothing needed) LFLP Summit: Talkers for Administrator  
**Attachments:** LFLP Summit\_Administrator remarks\_July 25, 2017.docx

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**From:** Germann, Sandy  
**Sent:** Monday, July 24, 2017 2:20 PM  
**To:** Bowman, Liz <Bowman.Liz@epa.gov>  
**Cc:** Dalbey, Matthew <Dalbey.Matthew@epa.gov>; Dravis, Samantha <dravis.samantha@epa.gov>; Kime, Robin <Kime.Robin@epa.gov>; Letendre, Daisy <letendre.daisy@epa.gov>  
**Subject:** LFLP Summit: Talkers for Administrator

Hi Liz, Just saw your note. Will revise the overview and send back. Meanwhile, here are talking points attached. Let us know if these are ok. (On a related note, when we didn't expect him to come, we identified a few folks he might want to invite to his office for a brief stop-by. We're including that list as well, see below, in case still helpful/of interest).

**LFLP Community Leaders (Attending Summit)**

**Gail Patton**, Executive Director of Unlimited Future in Huntington, West Virginia, helped start the Wild Ramp, a farmer co-op market that has sold more than \$1.3 million dollars of goods from local farmers in five years of operation.

**Matt Mardell** is Program Manager of the Colleton Commercial Kitchen in Walterboro, South Carolina, which has helped create 10 new businesses and 44 new jobs in less than two years after opening.

**Andy Salmons** is an entrepreneur and business owner from Corbin, Kentucky, who opened a farmers market on a vacant lot on main street, spurring downtown revitalization and reducing the vacancy rate on the main street from 40% to 5% in 2 years.

**Dr. Dino Beckett**, local physician and CEO of the Williamson Health and Wellness Center in Williamson, West Virginia, renovated a vacant building on main street and located the health clinic there, bringing new life to a struggling downtown. Dr. Beckett was named Rural Health Practitioner of the Year by the National Rural Health Association for his efforts to create a culture of health in the community and for efforts to address his patients' health and economic challenges.

Sandy Germann  
US EPA Office of Policy  
202-631-0272  
[germann.sandy@epa.gov](mailto:germann.sandy@epa.gov)

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**From:** Dravis, Samantha  
**Sent:** Monday, July 24, 2017 11:16 AM  
**To:** Germann, Sandy <[Germann.Sandy@epa.gov](mailto:Germann.Sandy@epa.gov)>  
**Cc:** Bowman, Liz <[Bowman.Liz@epa.gov](mailto:Bowman.Liz@epa.gov)>; Dalbey, Matthew <[Dalbey.Matthew@epa.gov](mailto:Dalbey.Matthew@epa.gov)>  
**Subject:**

Sandy,

Please work to get Liz Bowman a description of the Healthy Foods/Healthy Places summit that is happening and some talkers – we are going to try to see if we can get Administrator Pruitt to stop by on Tuesday.

Thanks,  
Samantha

Local Foods, Local Places Summit and Peer Exchange  
Remarks for Administrator Pruitt

# Deliberative Process / Ex. 5